

Committee(s):	Date(s):
Audit and Risk Management	17 September 2015
Subject: Risk Management	Public
Report of: The Chamberlain	For Information

Summary

This report seeks to give further assurance to Members in respect of the City of London Corporation's robust and effective risk management systems. Members of the Audit and Risk Management Committee (ARMC) have a key oversight role in ensuring that the Corporation's risk management framework and policies are firmly embedded and operating effectively and, recently, significant steps have been taken by both Officers and Members to strengthen this level of assurance.

In support of these actions, the Summit Group of Chief Officers have established a new Chief Officer Risk Management Group (CORMG), chaired by the Chamberlain, that is tasked with undertaking a robust and regular review of the Corporate Risk Register. This has already resulted in a more dynamic register, with more clearly specified mitigations, in support of management of the corporate risks. In the event of concerns being raised, CORMG will review the issue and report back to the next ARMC.

Recommendations:

Members of the Audit and Risk Management Committee are asked to:

1. Receive regular reports on the output of the work of the CORMG, to enable Members to consider their robustness of the review process. (In the event of concern(s) being raised, then CORMG will review the issue and report back to the next Committee.)
2. Review, at least annually, whether further steps should be taken to strengthen the robustness of the risk management framework.

Main Report

Background

Members and officers of the Corporation are committed to ensuring that robust and effective risk management systems are in place. These systems should ensure that:

- There is clarity over the key strategic and departmental risks facing the Corporation.
- The ownership and responsibility for management of these risks is clearly identified.
- There are appropriate mitigations in place that will contain, and in most cases reduce, the risk threat over time.

- New potential/actual risks are identified at an early stage, as a result of an embedded 'risk' culture and appropriate escalation procedures.

Current position

Members of the Audit and Risk Management Committee have a key oversight role in ensuring that the Corporation's risk management framework and policies are firmly embedded and operating effectively in a way that will achieve these goals. Significant steps have been taken by Members to strengthen the level of assurance by:

- Introducing Risk Challenge sessions with Chief Officers; in which Members invite Chief Officers to outline how they ensure risk is effectively managed within their departments.
- Re-introducing 'deep dives' on corporate risks to provide further assurance on the management of corporate and departmental risks.
- Ensuring all Grand Committees consider current 'red risks' at each meeting and review the departmental risk register, at least on a quarterly basis.

In support of these actions, the Summit Group of Chief Officers have established a new Chief Officer Risk Management Group (CORMG), chaired by the Chamberlain, that is tasked with undertaking a robust and regular review of the Corporate Risk Register and with making recommendations to Summit Group on the de-escalation of existing corporate risks and the timely escalation of new risks. This has already resulted in a more dynamic register, with more clearly specified mitigations in support of management of the corporate risks.

Conclusion

The Summit Group of Chief Officers have established a new Chief Officer Risk Management Group (CORMG), chaired by the Chamberlain, which had resulted in a more dynamic register. In the event that concern(s) are raised, CORMG will review the issue(s) and report back to the next Audit and Risk Management Committee. The recommendations, as set out in this report, seek to clarify the position and give further assurance to Members.

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